

COUNCIL AGENDA

Meeting to be held on Thursday 08 October 2026 at 16:00 hours
in the Colette Bowe Room, Queens' Building, Mile End Campus

STANDING REPORTS (35 mins)

1. **16:00 Welcome, apologies and declarations of interests**

TO NOTE the register of interests of Council members and attendees QM2026/01 L Tu
2. **16:00 Chair's update (5 mins)**

TO NOTE an update from the Chair Oral report L Tu
3. **16:05 Action log (5 mins)**

TO NOTE the status of actions agreed at previous Council meetings QM2026/02 L Tu
4. **16:10 President and Principal's report (15 mins)**

TO CONSIDER a report on the delivery of institutional priorities QM2026/03 C Bailey
5. **16:25 QMSU President's report (10 mins)**

TO CONSIDER a report on the delivery of QMSU Strategy QM2026/04 V Deora

STRATEGIC ITEMS (95 mins)

6. **16:35 University-wide priorities for 2026–27 (40 mins)**

TO CONFIRM the institutional priorities for 2026–27 and
TO CONSIDER communications, delivery plans,
resourcing and monitoring arrangements QM2026/05 C Bailey
7. **17:05 Transnational education (40 mins)**

a) TO CONSIDER the emerging strategic objectives for transnational education QM2026/06 C Bailey

b) TO CONSIDER an update on the initiative to establish a branch campus in Dubai QM2026/07 M Leggett

8. 17:45 Strategic risks and KPIs (15 mins)

TO CONSIDER a biannual update on strategic risks and KPI performance QM2026/08 K Kröger

GOVERNANCE ITEMS (45 mins)

9. 18:00 Governance effectiveness (30 mins)

a) TO NOTE the minutes of the Governance Committee meeting on 18 September 2026 and TO APPROVE next steps for Council and committee member recruitment QM2026/09 L Tu

b) TO CONSIDER a report on compliance with the Higher Education Code of Governance and next steps QM2026/10 L Tu
J Morgan

10. 18:30 Finance and Investment Committee (10 mins)

a) TO NOTE the minutes of the Finance and Investment Committee meeting on 21 September 2026 QM2026/11 R Whiteman

b) TO CONSIDER the current financial position QM2026/12 K Kröger

11. 18:40 Audit and Risk Committee (5 mins)

TO NOTE the minutes of the Audit and Risk Committee meeting held on 16 September 2026 QM2026/13 A Pryde

COMMITTEE MANAGEMENT AND REPORTING (5 mins)

12. 18:45 Minutes of the last meetings (2 mins)

TO CONFIRM the minutes of the meetings held on 09 and 17 July 2026 QM2026/14 L Tu

13. Decisions since the last meeting *

TO NOTE decisions taken and use of the Common Seal since the last meeting QM2026/15 J Morgan

14. 18:47 Agenda for the next meeting (3 mins)

TO CONSIDER the draft agenda for the meeting on 25 November 2026 QM2026/16 J Morgan