Queen Mary University of London

FINANCE AND INVESTMENT COMMITTEE

Meeting to be held at **1530 hours** on **Wednesday 11 November 2026**
in Room 3.05, Department W.

AGENDA

1.	**15:30**	**Welcome, apologies and declaration of interests**	N/A	R Whiteman
2.	**15:30**	**Financial performance (80 mins)**		
		a) TO CONSIDER the management accounts, including an update on student enrolments (15 mins)	FIC26/09	T Skeen
		b) TO RECOMMEND to Council the Financial Statements for 2025–26 and Going Concern; and TO CONSIDER the financial performance of subsidiaries and comparison of the final draft outturn (45 mins)	FIC26/10	K Kröger / T Skeen
		c) TO APPROVE the budget principles for 2027–28 and the approach to 2031–32, including steps to reduce and recover operating costs (20 mins)	FIC26/11	K Kröger
3.	**16:50**	**Strategic Investment (20 mins)**		
		TO CONSIDER an update on the Estates strategy (20 mins)	FIC26/12	S Ellis
4.	**17:10**	**Committee management and reporting (5 mins)**		
		a) TO CONFIRM the minutes of the meeting held on 21 September 2026 (2 mins)	FIC26/13	R Whiteman
		b) TO CONSIDER the status of actions from the previous meetings (2 mins)	FIC26/14	R Whiteman
		c) TO NOTE the draft agenda for the next meeting (1 min)	FIC26/15	R Whiteman