

FINANCE AND INVESTMENT COMMITTEE

A meeting of the Committee will be held at **1530 hours** on **Monday 21 September 2026**
in rooms 2.16/2.17. Department W.

AGENDA

		Paper	Led by
1.	15:30 Welcome, apologies and declarations of interests		
	TO NOTE the register of interests of Committee members and attendees	FIC26/01	R Whiteman
2.	15:30 Financial performance (80 mins)		
	a) TO CONSIDER the management accounts, including: - the first draft outturn 2025–26; - a summary of bad debt write-offs 2025–26; - performance of transnational education 2025–26 (30 mins)	FIC26/02	K Kröger
	b) TO CONSIDER an update on student recruitment (5 mins)	Oral report	K Kröger
	c) TO CONSIDER an update on steps to reduce and recover operating costs (30 mins)	FIC26/03	K Kröger
	d) TO CONSIDER a report on pension liabilities (10 mins)	FIC26/04	T Skeen
	e) TO NOTE a summary of the feedback on the USS consultation (5 mins)	Oral report	K Kröger
3.	16:50 Committee management and reporting (15 mins)		
	a) TO CONFIRM the minutes of the meeting held on 15 June 2026 (2 mins)	FIC26/05	R Whiteman
	b) TO NOTE matters arising from previous meetings (2 mins)	FIC26/06	R Whiteman
	c) TO CONSIDER the Committee's terms of reference, membership and effectiveness (10 mins)	FIC26/07	R Whiteman
	d) TO NOTE the draft agenda for the next meeting (1 min)	FIC26/08	R Whiteman
4.	Dates of meetings in 2026–27		
	➤ Wednesday 11 November 2026 at 1530 hours, in room 3.05, Department W.		
	➤ Monday 01 March 2027 at 1530 hours, in rooms 2.16/2.17, Department W.		
	➤ Monday 21 June 2027 at 1530 hours, in rooms 2.16/2.17, Department W.		