

## FINANCE AND INVESTMENT COMMITTEE

A meeting of the Committee will be held at **1530 hours** on **Tuesday 5 November 2019**, in the Robert Tong Room, Queens' Building, Mile End Campus.

### AGENDA

	Paper	Led by
1. <b>Welcome and apologies</b>	N/A	L Savage
2. <b>Minutes of the meeting held on 23 September 2019</b>	FIC19/11	L Savage
3. <b>Matters arising</b>	FIC19/12	L Savage
4. <b><i>To note:</i> Deep dive on Strategy implementation in HSS Faculty</b>	FIC19/13	Prof M Hilton Dr M Timoncini
5. <b><i>To note:</i> QMSU year-end accounts 2018–19</b>	FIC19/14	M Wojcik
6. <b><i>To note:</i> Financial commentary 2018–19, and <i>To recommend for approval:</i> Draft financial statements 2018–19 for submission to the OfS</b>	FIC19/15	J Jones
7. <b><i>To recommend for approval:</i> Financial and student number forecasts to 2024–25 and associated commentary for submission to the OfS</b>	FIC19/16	J Jones
8. <b><i>To note:</i> Current financial position</b>	FIC19/17	J Jones
9. <b><i>To note:</i> Student enrolment update 2019–20</b>	Oral report	J Morgan
10. <b><i>To approve:</i> Budget principles and approach to 2024–25</b>	FIC19/18	J Jones
11. <b><i>To note:</i> Progress on the estates enabling plan and capital framework</b>	Oral report	I McManus
12. <b>To approve: Capital funding for refurbishment of Dept. W</b>	FIC19/19	I McManus
13. <b><i>To note:</i> Progress on the IT enabling plan and capital framework</b>	FIC19/20	J Morgan
14. <b><i>To note:</i> Progress on the investment strategy mandate</b>	Oral report	J Jones
15. <b><i>To note:</i> Financial performance of transnational education 2018–19</b>	FIC19/21	J Jones
16. <b><i>To note:</i> Annual review and financial performance of subsidiaries 2018–19</b>	FIC19/22	J Jones

**17. To note: \*Draft agenda for next meeting**

FIC19/23

L Savage

**18. Dates of meetings in 2019–20**

- Wednesday 18 March 2020 at 1530 hours, Robert Tong Room, Mile End.
- Wednesday 17 June 2020 at 1530 hours, Robert Tong Room, Mile End.

\* will be taken without discussion unless a request is sent to the Chair or Secretary, before the meeting, to open the item for debate.