



Matters arising

Outcome requested:	Finance and Investment Committee is asked to note the matters arising from the minutes of the meeting held on 13 November 2019.
Executive Summary:	N/A
QMUL Strategy:	Effective governance supports the achievement of all strategic aims.
Internal/External reference points:	N/A
Strategic Risks:	N/A
Equality Impact Assessment:	N/A
Subject to prior and onward consideration by:	By committee only.
Confidential paper under FOIA/DPA:	
Timing:	N/A
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Date:	19 March 2019
Senior Management/External Sponsor:	Luke Savage, Chair of Finance and Investment Committee

Finance and Investment Committee is asked to **note** the following matters arising from the minutes of the meeting held on 13 November 2018.

Minute no.	Action	Person responsible	Progress
2018.022[e]	<p>Review of HSS Faculty position [FIC18/17] The Committee noted that, given the constraints placed on growth by the estate, it would be essential for sub-strategies in Estates and IT to be developed concurrently with the university strategy to show how the aims and objectives would be achieved. The Committee would review the sub-strategies at its next meeting.</p>	President and Principal	The Committee will review a paper on the financial implications of the proposed strategy which will cover the enabling plans.
2018.024[b]	<p>Borrowing update [Oral report] The lenders had requested changes to the covenants in the Note Purchase Agreement (NPA): a tightening of net borrowing to net assets (excluding pension liability) to 60% from 70%. It was noted that our current financial forecasts indicated that our total borrowing would not exceed 50% off net assets (excluding pension liability). An additional covenant in relation to liquidity had also been added at the request of the 40-year lender. This required Queen Mary to hold (or have available in a revolving credit facility) the value of at least one month revenue expenditure of cash or cash equivalent to be tested twice a year. The university usually held around 6 weeks' worth at year end but this fluctuated throughout the year. In light of this new covenant, the current external environment and the introduction of minimum financial criteria to ensure long term financial sustainability (presented to Audit and Risk Committee in October 2018), Finance and Investment Committee would revisit its earlier decision that a £50 million year end balance in cash /cash equivalents or available revolving credit facilities provided adequate security against these fluctuations. A paper would be brought to the</p>	Finance Director	Financial sustainability criteria has been included on the agenda for this meeting.

	Committee's next meeting and the outcome of the conversation reported back to Audit and Risk Committee.		
2018.029[c]	<p>Annual Subsidiary Review and Financial Performance [FIC18/24]</p> <p>The Committee would receive an update on the review of the subsidiary companies at its next meeting.</p>	President and Principal; Finance Director	The Finance Director will provide an oral update at the meeting.
2018.030[b]	<p>Draft agenda for the next meeting [FIC18/25]</p> <p>Item 11 would be amended so that the 2019–2020 budget and five year financial forecasts would be presented as one item and the strategic plan with associated financial plans would be presented as a separate item.</p>	Council secretariat	The agenda has been amended accordingly.