

FINANCE AND INVESTMENT COMMITTEE

A meeting of the Committee will be held at **1530 hours** on **Tuesday 13 November 2017**, in the Robert Tong Room, Queens' Building, Mile End Campus.

DRAFT AGENDA

Part 1: Preliminary Items		Paper	Led by
1.	Welcome and apologies	N/A	L Savage
2.	Meeting 26 September 2017: <ul style="list-style-type: none"> • Non-confidential minutes • Confidential minutes 	FIC17/XX	L Savage
3.	Matters arising	FIC17/XX	L Savage
Part 2: Financial Performance			
4.	Current financial position	FIC17/XX	J Jones
5.	Draft Financial Statements 2016–17	FIC17/XX	J Jones
6.	Draft financial results and updated forecast tables for 2016–17	FIC17/XX	J Jones
Part 3: Capital Projects and Estates			
7.	Life Sciences business case and Heads of Terms	FIC17/XX	Prof C Bailey
8.	New teaching building business case	FIC17/XX	Prof C Bailey
9.	10 year Estates and Facilities capital framework	FIC17/XX	M Sheppard
10.	Residences strategy	FIC17/XX	M Sheppard
11.	Financial capital report	FIC17/XX	J Jones
Part 4: Financial Strategy and Policy			
12.	2018–19 Budget: Principles & Approach	FIC17/XX	J Jones
13.	Financial strategy and KPIs	FIC17/XX	J Jones
14.	Update on borrowing	FIC17/XX	J Jones
15.	Student recruitment update	FIC17/XX	J Morgan
16.	Update on benchmarking work <ul style="list-style-type: none"> • TRAC • Uniforum 	FIC17/XX FIC17/XX	J Jones L Gibbs

17. Procurement Strategy update	FIC17/XX	J Jones
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Part 5: Matters for Report

18. QMI annual report	FIC17/XX	G Brown T Webster
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19. Subsidiary & associated companies: year-end accounts 2016–17	FIC17/XX	J Jones
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20. QMSU year-end accounts 2016-17	FIC17/XX	M Wojcik
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21. Overseas operations and partnerships: yearend accounts 2016–17	FIC17/XX	J Jones
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22. *Draft agenda for next meeting	FIC17/XX	L Savage
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23. Dates of meetings in 2017–18 Tuesday 13 March 2018 at 1530 hours Tuesday 19 June 2018 at 1530 hours		
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* will be taken without discussion unless a request is sent to the Chairman or Secretary, before the meeting, to open the item for debate.