AUDIT AND RISK COMMITTEE

A meeting of the committee will be held at **1500 hours** on **Wednesday 10 March 2027**, Rooms 2.16/2.17, Department W.

DRAFT AGENDA

1.	**15:00**	**Welcome, apologies and declarations of interests**		A Pryde
2.	**15:00**	**Deep dive (50 mins)**		
		TO CONSIDER a deep dive on the Good Campus Relations Group and campus harmony (Priority 3: Culture)	ARC26/28	C Shelley
3.	**15:50**	**Risk Management (20 mins)**		
		TO CONSIDER the Strategic Risk Register, including an update on cyber security	ARC26/29	C Bailey
4.	**16:10**	**Internal audit (10 mins)**		
		TO CONSIDER a progress update on actions from previous audits and the planned internal audit reports: • Governance of overseas operations (Priority 4: Sustainability) • Teaching Excellence Framework 2027 (priority 1: TEF) • Health and Safety (Priority 3: Culture) • IT – benefits realisation (Priority: 4 Sustainability)	ARC26/30	KPMG
5.	**16:20**	**Legal compliance (15 mins)**		
		TO CONSIDER a report on legal compliance on consumer protection	ARC26/31	T Shaw
6.	**16:35**	**Transparent Approach to Costing (TRAC) (10 mins)**		
		TO CONSIDER the TRAC return 2025–26 (Priority 4: Sustainability)	ARC26/32	T Skeen
7.	**16:45**	**Standing reports (5 mins)**		
		a) TO CONSIDER a report on whistleblowing cases in 2025–26 (2 mins)	Oral report	J Morgan
		b) TO CONSIDER cases of fraud or financial irregularities since the last meeting (3 mins)	Oral report	T Skeen

8.	**16:50**	**Committee management and reporting (7 mins)**		
		a) TO CONFIRM the minutes of the meeting held on 05 November 2026 (2 mins)	ARC26/33	A Pryde
		b) TO NOTE the status of actions from previous meetings (3 mins)	ARC26/34	A Pryde
		c) TO NOTE the draft agenda for the next meeting (2 mins)	ARC26/35	A Pryde
9.		**Any other business**	N/A	A Pryde
10.		**Dates of meetings 2026–27** ➢ Wednesday 16 June 2027 at 1500 hours in rooms 2.16/2.17, Department W.		