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The Queens’ Building, Mile End has a proud association with not one, but four Queens: Queen Victoria; Queen Mary (wife of King George V); Queen Elizabeth The Queen Mother; and our Patron, Queen Elizabeth II.

Queen Mary highlights
- Member of the Russell Group – the UK’s 24 leading universities
- World-class research and teaching by international leaders in their field
- In the top one per cent of the world’s universities
- Attractive residential campus in the heart of London
- Commitment to financial support – £6m in research studentships last year
- Distinguished history dating back to 1123 (the foundation of St Bartholomew’s Hospital) and the start of teaching at the London Hospital Medical College, England’s first medical school in 1785.
Do you want to contribute to an area of cutting-edge research? Explore your academic interests in depth? Develop new knowledge and skills? Advance your career, or embark on a completely new path? Whatever your motivation, a postgraduate degree from Queen Mary University of London (QMUL) can help you achieve your ambitions.

We are one of the world’s leading universities, with first-class academics, inspirational teaching, and a distinguished 229-year history of preparing men and women for rewarding careers. Our postgraduate degrees are informed by the latest academic research in everything from cancer therapeutics to business management, and from aquatic ecology to commercial law. Our doctoral and masters by research programmes emphasise original and independent scholarship, while our taught masters programmes prepare you for professional life or further study.

Postgraduate study with us has a number of distinctive features: a high level of engagement with our internationally recognised academics, a campus environment in east London that fosters a real community, a commitment to financial support – more than £6m last year in the form of research studentships and scholarships – and programmes with demonstrable success in preparing you for professional life.

We offer plenty of opportunity for research and collaboration between different disciplines, regularly attract inspiring and high-profile speakers, and work closely with a range of cultural organisations, social enterprises, businesses and industry. A postgraduate degree with us will be a challenging, stimulating, and often life-changing experience.

**Russell Group university**

We are a member of the Russell Group of leading UK universities, testament to our excellence in research and teaching. The Group attracts the brightest students from all over the world and almost two-thirds of research funding in the UK. Graduates from Russell Group universities are especially valued by employers.

**Visit us**

The best way to get a feel for Queen Mary life is to join us for one of our Postgraduate Open Evenings. You can explore our campus, meet our tutors and students, and get a taste of what studying here will be like. If you are unable to visit us in person we run virtual open days, where you can speak online to current staff and students. We also have representatives in 35 countries and staff who regularly travel overseas. For more information, see page 57 or qmul.ac.uk/visitus
From our location in the heart of east London – one of the capital’s most dynamic areas – to our stunning campus, world-leading research and inspiring teaching, there’s a host of reasons to make Queen Mary your first choice.

World-class university
Queen Mary is a world-class university (we are in the top one per cent of universities in the world, according to the *Times Higher Education* World University Rankings in 2013), helping us to attract some of the very brightest minds to study, teach and undertake research here.

Innovative research
Across the Faculty of Humanities and Social Sciences, nine (out of 13) research areas were judged to be in the top ten nationally in the last Research Assessment Exercise (RAE 2008). This included Linguistics (first), Geography (joint first), Drama (first) and English Language and Literature (second), highlighting the breadth of research excellence across the Faculty.

Career success
We are focused on ensuring that you leave Queen Mary with the enhanced skills and knowledge necessary to develop your career. Our postgraduates have an average salary of £32,942 on completing their course.

Friendly campus lifestyle
We are the only university in London able to offer a completely self-contained residential campus at our Mile End home. You will be able to enjoy all the benefits of a campus lifestyle – safety, convenience and a friendly atmosphere – while being just minutes from central London.

High-quality teaching
Our teaching is inspired by our world-leading research and you will be taught by academics who are genuine leaders in their field. Our academics embrace innovative teaching methods and receive national awards for their teaching (see page 8).
Exceptional facilities
We have spent more than £250m on new facilities in the past 15 years. From some of the largest open-plan laboratories in Europe in the Blizard Building, to our recently opened £21m ArtsTwo Building, award-winning Lockkeeper’s Cottage Graduate Centre – housed in an historic building alongside the Regent’s Canal – and our acclaimed student village, we offer an exceptional learning environment.

Great location
We are a short walk from fashionable Brick Lane and Shoreditch, and close to London’s financial centres, the City and Canary Wharf. Set beside the Regent’s Canal in Mile End, our main campus is within walking distance from the Olympic Park (see pages 10-11), and minutes from the West End on the Underground.

University of London
Queen Mary is part of the internationally recognised University of London (UoL). You will be able to use UoL’s extensive facilities, including Senate House Library and the University’s many specialist institutes and archives.

International outlook
We were recently described by *Times Higher Education* as ‘one of the world’s 20 most international universities’. We welcome students and staff from more than 150 countries who play a vital part in the life of the university. Our staff also conduct collaborative international research, travel to international conferences and we have links with many leading universities overseas.

Generous support
We can help you to secure funding for your postgraduate degree. We also offer a generous package of bursaries and studentships to our most highly qualified applicants, ensuring the brightest students receive a first-class education, regardless of their background.
Our academics undertake world-leading research. Their work is original, informative and significant – both within specialist areas of knowledge and to wider society. It also directly informs the content of our postgraduate programmes.

**Reputation for excellence**

We recruit the best academics in their disciplines from around the world and have an impressive track-record of winning generous research funding. Following the most recent national assessment of research (RAE 2008), the *Guardian* placed us 11th in the UK.

**What does this mean for you?**

Our academics publish in leading journals, organise conferences, speak at public events, comment in the media, engage with our local community, and collaborate with international partners. As a postgraduate with us, you will be learning from experts in their field, who will involve you in their latest research, and share their wealth of knowledge and experience.

**Teaching excellence**

Our academics receive national recognition for their excellent teaching. Eight members of staff have been awarded National Teaching Fellowships – a highly prestigious national award recognising exceptional teaching – making us the most successful College in the University of London since we joined the Teaching Fellowships scheme in 2006.

**Research that makes a difference**

From our involvement in this century’s most exciting scientific breakthrough, the discovery of the Higgs boson, to our work exposing the problems of poverty among low-paid workers, we conduct research that genuinely makes a difference to society – improving health and social conditions, advancing our knowledge and understanding in specialist fields, and influencing public policy and debate.

We are now preparing to embark on our most ambitious project for a generation – an innovative new Life Sciences Institute. All three of our Faculties are involved in this initiative, which aims to address major public health issues with the long-term aim of improving health outcomes for the local community and people around the world.

Research within the Faculty of Humanities and Social Sciences will cover areas such as: preventive medicine and public health, medical social sciences, anthropology, demography and geography, ethics, politics and law, and social studies and medical humanities. See: qmul.ac.uk/lifesciences

**Research in numbers**

- £100m – total research income per year
- 11th in the UK overall for research quality (*Guardian* analysis of RAE 2008)
- Top 10 in UK for: English, drama, geography, law, economics, materials, Hispanic studies, Russian, medicine, dentistry (*Guardian* analysis of RAE 2008)
- £6m per year in research council funding for PhD students
- 55 academy and society fellows
- 6 Nobel Prize-winning alumni
We are in close proximity to London's financial centres, the City of London and Canary Wharf.
We are based in east London, the hub of London’s creative community, and home to its financial centres, Canary Wharf and the City. The area is steeped in history, yet always looking to the future, and is uniquely British in its diverse character. The 2012 Olympics has sealed its status as “the place to be” in the capital. Here's our guide to the best of the east.

**Mile End and surrounding area**

**EAT**… the area around Queen Mary has a range of good value cafés, restaurants and pubs.

**VISIT**… Mile End Park, an unusual 90-acre linear park in the heart of the East End with a ‘green bridge’, a terraced garden, and ecology, arts and sports parks; the independent Genesis Cinema (go on Wednesday night for a student discount).

**Stratford**

**VISIT**… the Olympic Park has undergone an amazing £300m transformation and re-opened as the Queen Elizabeth Olympic Park in the spring of 2014. There are five state-of-the-art sporting venues: the Stadium, the London Aquatics Centre, the Copper Box Arena (a leisure centre and venue for basketball, volleyball, etc), the Lee Valley VeloPark and the Lee Valley Hockey and Tennis Centre. There are also cafés, restaurants, cultural venues and lots of green space – around 4,000 trees are being planted as part of a plan to double the green space in the park. queenelizabetholympicpark.co.uk

**SHOP**… Westfield Stratford City – Europe’s largest urban shopping centre, with over 300 shops, from high-street staples such as Uniqlo to high-end designers such as Armani. There are also over 70 restaurants (including GBK, Busaba Eathai, and Pho), a 17-screen cinema and a 14-lane bowling alley.

**Old Street, Shoreditch and surrounding area**

**EAT**… Ginger Pig Café on Hoxton Street (great for a leisurely brunch); Big Apple Hot Dogs, a mobile cart selling amazing hot dogs; also in Hoxton – the Breakfast Club, the perfect spot for a slap-up breakfast after a night out; Cây Tre, a delicious, reasonably priced Vietnamese restaurant on Old Street.

**VISIT**… Ibid Projects gallery on Hoxton Square; Hales Gallery off Shoreditch High Street (this area is the epicentre of the East End’s art scene); The Geffrye Museum of English domestic interiors.

**SHOP**… the Columbia Road Flower Market on Sunday mornings; KK Outlet art and design book shop.
Brick Lane, Spitalfields and Whitechapel

EAT... Brick Lane is London’s ‘Curry Capital’– an entire street lined with Indian and Bangladeshi restaurants; Brick Lane Beigel Bake, open 24-hours (great for beigel emergencies).

VISIT... the Old Truman Brewery, a converted brewery and home to numerous fashion designers, artists and trendy bars; All Star Lanes, a boutique bowling alley serving burgers and cocktails; the acclaimed Whitechapel Gallery.

SHOP... Spitalfields market, with arts and craft stalls, restaurants and high-street shops. Nearby is Urban Outfitters, a great spot for sourcing retro fashions.
Our home in the east

Docklands and Canary Wharf
EAT... Jamie's Italian (part of Jamie Oliver's growing empire); Wagamama for noodles; Canteen for good-value British food in a stylish setting.

VISIT... Museum of London Docklands, which explores the story of the docks from Roman settlement through to its recent regeneration.

Bethnal Green and Victoria Park
EAT... E Pellicci, on Bethnal Green Road, an Italian café and local institution which has been around since 1900. Near Victoria Park, Lauriston Road has some great cafés and restaurants including: Su Sazzagoni (Sardinian), the Fish House (posh fish and chips) and The Empress (a gastropub).

VISIT... the art galleries on Vyner Street; The V&A Museum of Childhood on Cambridge Heath Road; Bethnal Green Market, a daily street market with fresh fruit and veg, clothes and other essentials.

Charterhouse Square and surrounding area
EAT... bars and restaurants abound in Farringdon and the historic Smithfield Market. Two affordable favourites for lunch are the old-school Quality Chop House and The Farm Collective café.

VISIT... the Barbican, London’s most stylish brutalist performing arts centre. With galleries, cinema, theatre and live music. barbican.org.uk

Lincoln’s Inn Fields and surrounding area
EAT... the restaurants, cafés and bars of Covent Garden and Soho are minutes away, as is the Southbank Centre at Waterloo, home to the Royal Festival Hall, the Hayward Gallery and the Queen Elizabeth Hall.

VISIT... relax in the beautiful grounds of Lincoln’s Inn, watch a trial in the public galleries at the Royal Courts of Justice, or get lost in time at the nearby British Museum.
As a student at Queen Mary, you'll be at the heart of a thriving community.
Welcome to the School of Business and Management

Our School has a distinctive approach towards business and management education. We believe that the best preparation for the business manager of the future is a keen understanding of the wider context of business, as well as a sound grounding in business practice.

At Queen Mary our focus is to help you develop the understanding and skills necessary for leadership roles in public and private sectors. We will work with you on the key challenges facing the contemporary world and identify the different ways of understanding the forces for change in modern societies. You will examine questions such as how do economic shifts change work organisations? How are companies best managed and governed? What is meant by ‘globalisation’? And what are the implications for business and for managers?

Our location in London, between the City and Canary Wharf, provides a focus for your learning and we draw on both for examples and for visiting speakers on our programmes. You will also be able to access the excellent libraries and other resources on campus and at other University of London facilities across the city.

Our various postgraduate taught programmes are designed to enable you to develop a specialism while at the same time help you to acquire a broader understanding of the role of management and finance in business and society. The staff teaching on our programmes are active researchers and usually teach in areas where they have been researching for many years and in which many have had practical experience as managers or as consultants.

The School places a strong emphasis on encouraging you to think logically and creatively, developing your ability to make critical analyses and evaluations through the investigation of current business issues and management techniques.

As well as benefiting from studying in an intellectually stimulating and research-focused environment, you are able to interact with academic staff who are prominent in their disciplines.

Professor Martin Laffin
Head of School
“Financial markets are important in people’s lives. We all have pensions, health insurance, we save for our children’s education, borrow to buy houses. We work for corporations. I find it very stimulating to research how financial markets work, how efficient they are in processing information, how market professionals make their decisions, and how corporations make their financial decisions.”

Yaz Gulnur Muradoglu, Professor of Finance
The School of Business and Management strives to unearth the connections between economic, social, political and cultural life and modern business and management forms.

Our academics are engaged in high-quality research with particular focus on the relationship between business and society as a whole. Our range of innovative masters programmes draw on the research strengths of our international staff and address the rapid growth of interest in business and management as an academic discipline.

Management is a wide-ranging subject that looks at the way organisations and individuals organise themselves to produce goods and services within economic, political, social and technological contexts. There are few areas of twenty-first century life that are not touched by it, and a solid understanding of its principles and practices are essential to those who manage our businesses, educational and political institutions now and into the future.

Global perspective
Since it was established in 2002, the School of Business and Management has addressed this by rapidly developing a range of specialist masters programmes. As a student here you can expect to undertake programmes that deliver cutting-edge thinking as well as established theories and practice with an international perspective.

The School places strong emphasis on encouraging you to think logically and creatively, with all programmes developing your ability to make relevant critical analyses and evaluations through the investigation of current business issues and management techniques.

Exceptional facilities
You will study at Queen Mary: a friendly urban campus university with access to the unparalleled research facilities of London. On campus you will find the award-winning Lock-keeper’s Cottage Graduate Centre, housed in an historic building alongside the Regent’s Canal. The Lock-keeper’s Cottage offers comfortable study areas, networked computer facilities, a seminar room, and a common room with views on to the picturesque Regent’s Canal. The campus is also home to the substantial Queen Mary Library and a range of other personal and communal study spaces.
As a graduate student at Queen Mary you will have access to two other major libraries: Senate House Library near Russell Square, and the British Library, London’s single most important intellectual resource. You will also be able to explore the city’s unparalleled range of other specialist archives and libraries, including LSE’s social science library.

Our business workspace Qube also offers you meeting space and eleven 27-inch iMac computers with state-of-the-art media creation and editing software (Final Cut Pro, Full Adobe Creative Suite, XCODE, Edge), as well as business planning and project management software.

Scholarships and studentships
We offer a range of funding opportunities to support postgraduate study in the School. We also offer flexible programmes to assist those who wish to work while studying.

For further details of funding opportunities see our website: qmul.ac.uk/postgraduate/funding/index.html

Funding on offer may include:
- QMUL Alumni Scholarships for masters study (£1,000)
- The Simon and Deirdre Gaskell Scholarships for masters study (£6,000)
- Queen Mary Postgraduate Research Studentships, for PhD study (£15,590)

Vibrant research culture
Our masters students make vital contributions to the School. As well as benefiting from studying in an intellectually stimulating and research-focused environment, they are able to interact with academic staff who are prominent in their respective fields.
School highlights

• **Research facilities for students**
  The Think Pod is an interactive collaboration space with presentation, recording and video conferencing facilities for postgraduate students; the Innovation Pod provides workspaces for individual learning.

• **Research projects involving students**
  The School’s entrepreneurial activities are led by the Business Ecosystems Research Group (BERG). The Group’s research focuses on interorganisational relationships and business networks, particularly on how value is created, distributed and captured across ecosystems surrounding particular projects, technologies, innovations and production processes.

Within its research activities BERG aims to understand innovation and entrepreneurial activities. We are a hub for business engagement, creating initiatives to support student entrepreneurship activities, as well as other entrepreneurial activities in the university.

Some of BERG’s activities involve:

**Qube**
A business workspace for student entrepreneurs located in the Bancroft Building. It offers meeting space and eleven 27-inch iMac computers with state-of-the-art media creation and editing software (Final Cut Pro X, Full Adobe Creative Suite, XCODE, Edge), plus business planning and project management software. Qube is managed by BERG and is open to Queen Mary students and alumni. BERG also provides mentoring to existing student groups using the Qube.

**QConsult and academic mentorship**
QConsult is run by QMUL Careers. BERG provides experienced academics to supervise and mentor student projects as part of QConsult, especially if this involves outside clients. BERG members also provide problem-solving seminars to all student teams as part of QConsult. It is envisaged that QConsult teams can be used to provide specialist support to entrepreneurs (eg in the Qube or elsewhere in the College) with regard to managerial issues (such as business plan writing, market research, and commercialisation strategy).
Employment prospects
What skills and knowledge will you develop?
Besides acquiring an in-depth knowledge and understanding of the subject area, studying for a masters degree at the School of Business and Management will enable you to develop useful transferable skills, such as:

- research and analytical skills
- logical and critical thinking skills
- communication and presentation skills
- IT skills
- team-working skills
- personal effectiveness such as time-keeping, time management, prioritisation, and problem-solving skills.

Where Business and Management graduates work
Your skills and knowledge will be valuable in a wide range of fields, in particular:

- advertising
- accountancy
- banking, branding
- consultancy
- human resources
- journalism
- marketing
- public relations
- public sector management and teaching.

Recent graduates are employed by:
Bajai Corp Ltd • Barclays Bank • Beijing University of Posts and Telecommunications • CITIC Guoan Wine Sales Co • CSR-in-Action (CiA) • Deloitte Consulting • DeVere Partners • Diesel • Google • Hilton Group Plc • HSBC • Institute of Management Science (Pakistan) • J P Morgan • Jaguar • Landrover • London School of Business and Finance (LSBF) • Kantar Worldpanel • KPMG • Museum of Vienna • Marks & Spencer • NHS • Nucleus • PricewaterhouseCoopers • Proctor & Gamble • Reuters • Saatchi & Saatchi • Standard Chartered • Unilever • University College London • Virgin Media • World Health Organisation (WHO)

Current graduate roles include:
Accounts Manager • Advertising and Marketing Executive • Business Analyst • Banking Adviser • Human Resource Manager • Lecturer

The skills and knowledge you acquire on our masters programmes will also enable you to pursue further research at doctoral level.

Our links with industry
A number of our academics advise industry, public services, government and other organisations such as the BBC, Department of Constitutional Affairs, Trade Union Congress, Equal Opportunities Commission and Arts Council England. Our staff draw on this live research and consultancy experience to inform and enrich their teaching, bringing theoretical subjects to life.
“My key research in the recent past was crystallised in Remembering Inflation, published by Princeton University Press last summer. A reviewer on the LSE blog wrote: ‘Granville’s book is a staggering intellectual achievement; she offers a rich analysis of theoretical and empirical research conducted on inflation, mapping out the historical development of economic thought on this important topic.’

However, he had to add immediately ‘Of course, many economists may disagree with the lessons for today.’ This is my challenge: not mainly to be admired for my thinking but to use this to make a real impact on vital debates, based on that analysis”

Brigitte Granville, Professor of International Economics and Economic Policy
Our research

The School of Business and Management at Queen Mary was created with a clear remit to build an outstanding, unique approach to research, in which scholarship of international quality can flourish.

Our students are attracted to the School by its distinctive research strategy, which focuses on the economic, societal and historical context of business and management, social justice issues in business and management, and governance in the private, public and third sectors.

Interconnected research environment
This strategy is achieved through the distinct identities of interconnected research centres and groups and the expertise of individual academics. This leads to a dynamic research environment where collaborations, workshops, public events and community engagement take place.

Our students benefit from the research that our academics undertake, in that they are exposed to real business problems and the complexities that in-depth research can reveal. Learning about the research process itself can provide our students with important skills in all fields of business.

Globally recognised expertise
Our academics publish in leading business and management journals, author books and chapters and play a major part in the wider national and international community. You can find out more about their areas of specialist interest and knowledge, along with their publications and research in progress, at: busman.qmul.ac.uk/staff

Each of our research centres or groups makes a distinctive contribution to both research and teaching:

The Centre for Globalisation Research (CGR) is a global academic hub that researches multiple aspects of globalisation research. It focuses on international monetary economics and finance, emerging and developing economies and labour economics.

The Centre for Research in Equality and Diversity (CRED) is at the leading edge of equality and diversity research nationally and internationally. Its research is focused on the employment, management, careers and migration aspects of diversity and inequality. Its two broad themes are social identity and policy, and practice research.

The Business Eco-systems Research Group (BERG) examines both innovation and production ecosystems, including organising within distributed knowledge systems to generate new ideas, products, processes and production and organising across value chains, business models and regional networks to supply, produce and market products.
Public Management Group’s (PMG) research involves management of core executives in national governments, but also strategic management in international organisations and the management of public services down to local level, as well as regulatory activity.

Marketing and Communications Group (MARCOMMS) focuses on marketing as essentially a social phenomenon rather than a set of economic tools. Its interest is in the social/civic impact of marketing phenomena and its transformative effects.

Centre for Management and Organisation History (CMOH) puts a historical perspective on issues such as the emergence of financial reporting in the nineteenth century, research on propaganda (Sage: 2012) and post-colonial studies of accountancy in Africa.

Organisational Management Learning and Leadership (OMLL) focuses on building organisational learning networks, organisational learning practices and informal management practices, and learner experiences.

What follows is a small snapshot of some of the research work and its wider impact undertaken by the academics in the School:

- Professor Pedro Martins was seconded from the school to take on the role of Secretary of State for Employment in the Government of Portugal. His research at Queen Mary informed the legislative changes introduced during his term of office (CGR and CRED).

- Professor Brigitte Granville presents stimulating ideas and proposals about inflation-targeting principles, which provide tools for present-day monetary authorities dealing with the forces of globalisation, mercantilism and reserve accumulation in Remembering Inflation (2013) (CGR).

- Professors Gill Kirton and Geraldine Healy investigated the paucity of women leaders in UK and US unions and undertook an innovative cross-national study involving an exchange of American and British union leaders (see Gender and Union Leadership, Routledge 2013) (CRED).

- Dr Hazel Conley unravelled the complex legal principles behind changes in equality law that led to some unions taking equal value cases for members (CRED).

- Professor Nicholas O’Shaughnessy’s report summary (written with P Baines) on a political matter of global interest was given to the UK Prime Minister and circulated to all Whitehall departments. (MARCOMMS).
• Professor Frances Bowen led collaborative networks in the Canadian oilsands industry, showing the link between network scale and environmental problems and is now undertaking the first benchmarking study of how FTSE 350 companies report and communicate their water strategies (BERG).

• Dr Liam Campling’s research on the fisheries industry, funded by the EU and the Pacific Island Forum Fisheries Agency, provides new insights on global value chains (BERG).

• Professor Sukhdev Johal is developing economic renewal strategies with Enfield Borough Council (BERG).

You will learn about the relevance of the above research and much, much more to your studies in the School of Business and Management. To read more about the impact that our academics make on private, public and third sector organisations, please visit our website: busman.qmul.ac.uk/research

ALUMNI PROFILE: Khandoker Asef Safa Kabir Upal

**Studied:** MSc Management and Organisational Innovation (2013)

**Current employment:** Lecturer in the School of Business, North South University, Bangladesh

**Why did you choose to study at Queen Mary?**
Essentially, I chose Queen Mary as my place of study because it is one of the top-ranked British institutions, and it is a member of the prestigious Russell Group, which represents leading British institutions for higher education.

Queen Mary has an established global reputation, and it offers its students an excellent opportunity to obtain high-quality education in a vibrant, multicultural, and academically enriched environment. Moreover, its qualifications are recognised globally, and QMUL graduates generally enjoy high employment rates worldwide.

I was confident that my study at Queen Mary would develop my academic aptitudes as well as professional skills. Moreover, I was certain that it would provide me with the coveted opportunity of studying in an exciting and diverse international environment, which would enhance my ability to interact with people from different backgrounds.

**What made you chose Management and Organisational Innovation?**
I felt that this course would improve my business acumen and strategic capabilities. Its focus on innovation management also attracted me as a factor that can enhance my employability, because in the era of globalisation organisations worldwide are keen to adopt innovative mechanisms in order to be more effective and efficient. Therefore, individuals well trained in innovation management generally prove to be indispensable assets for any organisation.
“Queen Mary is pushing interdisciplinary collaboration, which is central to making sense of our complex world. I co-designed and convene the MSc International Business and Politics with colleagues in the School of Politics and International Relations. This course was developed based on the combined strengths between the two Schools to meet a perceived gap in the market, given the disciplinary bounding of existing programmes”

Dr Liam Campling, Lecturer in Work and Organisation
The School of Business and Management offers a range of full-time taught programmes at postgraduate level for the academic year commencing September 2015.

These are:
- MSc Accounting and Management
- MSc International Business
- MSc International Financial Management
- MSc International Human Resource Management and Employment Relations
- MSc Management
- MSc Management and Organisational Innovation
- MSc Marketing
- Masters in Public Administration
- MRes Business and Management

Joint programmes
- MSc Accounting and Finance (jointly delivered with the School of Economics and Finance)
- MSc International Business and Politics (jointly delivered with the School of Politics and International Relations)

Timing
The School’s full-time postgraduate taught programmes begin in September of each year and are of 12 months’ duration. Graduation takes place usually in the December following the completion of your studies.

Programme structure
Each programme is made up of 180 credits. This usually equates to:
- Eight taught modules
- A dissertation weighted at four modules or 60 credits.

Taught modules are taken in each semester, and the dissertation is then written for submission at the beginning of September. The dissertation demonstrates your ability to critically and analytically synthesise theories and their practical applications to key issues in your chosen programme.

Assessment
Assessment takes the form of coursework essays, assignments, presentations, and examinations. Examinations take place in May and June. You must achieve an overall pass in the taught element in order to progress to your dissertation, which must also be passed for your degree to be awarded.

Please note: the availability of the modules listed in this section is subject to change. Please contact us to confirm the availability of specific modules before you make your application.
MSc Accounting and Management
One year full-time
qmul.ac.uk/msc-acc-man

This programme will provide you with a critical understanding of how accounting informs the management of resources in the corporate and non-corporate spheres. It will provide you with innovative analytical and problem-solving skills, as well as other practical skills for employability.

Overview
This programme offers specialised, practical and theoretical education in the area of accounting and the management of resources. It is a programme with contemporary relevance and is designed for students who aim to hold a senior career in the corporate and noncorporate spheres of the economy. The course will also equip you with a theoretical and practical knowledge of accounting and its role in recording, influencing and modifying the management of organisation resources in a complex financialised world.

Why study with us?
The MSc Accounting and Management will provide you with an innovative framework for critical investigation. It locates the management of resources within accounting and business models.

The programme is supported by research active academics and practitioners with relevant experience. They will provide an enriched learning experience and enhance your skills development and employability.

Programme outline
Core module: Dissertation

Compulsory modules: Accounting for Business Models • Financial Markets and Institutions • Financial Reporting • Research Methods for Business and Management • Accounting and Value Management • Corporate Finance for Managers.

Elective modules – two from: Corporate Governance • Contemporary Issues in Accounting • Quantitative Research • Finance for Development • Multinationals and Global Business • Managerial Economics • Behavioural Finance and Decision Making

Entry requirements
• A good upper second class honours degree or equivalent in any subject.
• Professional experience and expertise will also be taken into consideration and welcomed.
• IELTS 7.0 or equivalent. For more information on our English language requirements, see: qmul.ac.uk/international/englishlanguagerequirements

Further information
School of Business and Management
Tel: +44 (0)20 7882 8570
email: busman-enquiries@qmul.ac.uk
MSc International Business
One year full-time
qmul.ac.uk/msc-int-bus

By critically exploring the extent and limitations as well as the benefits and risks of globalisation, this programme will enable you to develop a systematic understanding of the globalised environment in which modern businesses and economies must operate.

Overview
On this programme, you will develop applied knowledge and reasoning in relation to the economics of globalisation and the resulting challenges to business strategy and management. You will cover a broad range of topics, from the international economy, macroeconomic policy and finance, to managerial economics, multinationals and global business – all the while maintaining a focus on the practice of effective research and analytical techniques. You will learn and practise specific research methods and will apply the knowledge you have acquired on the programme in debates and presentations.

Programme outline
Core module: Dissertation

Compulsory modules: Quantitative Research Methods • The Global Economy • Managerial Economics • Multinationals and Global Business • International Macroeconomics and Finance • Finance for Development

Elective modules – two from: Corporate Finance for Managers • Corporate Governance • Global Governance and International Organisations • Economics of Development • New Product Development and Business Ecosystems • Behavioural Finance and Decision Making • International Business Strategy • World Economy and Development • Global Supply Chain Management

Entry requirements
• A good upper second class honours degree or equivalent in any subject.
• IELTS 7.0 (writing 6.0) or equivalent. For more information on our English language requirements, see: qmul.ac.uk/international/englishlanguagerequirements

Further information
School of Business and Management
Tel: +44 (0)20 7882 8570
email: busman-enquiries@qmul.ac.uk
MSc International Financial Management

One year full-time
qmul.ac.uk/msc-int-fin-man

This programme is designed to provide a critical and research-driven study of aspects of financial management, and the changing international context in which they operate, without requiring any specific background knowledge in the field of finance or financial management.

Overview
On this programme you will develop your ability to apply knowledge and understanding of financial management to complex issues – ranging from innovation in a global marketplace to creative accounting – both systematically and creatively. Without assuming any pre-existing knowledge, the programme will nevertheless take your studies to a high level, and is an ideal preparation for a career in the financial sector or for pursuing more advanced studies.

Programme outline
Core module: Dissertation

Compulsory modules: Quantitative Research Methods • Corporate Finance for Managers • International Macroeconomics and Finance • Financial Reporting • Finance for Development • Principles of Accounting and Finance • Financial Markets and Institutions

Elective modules – two from: Corporate Governance • Contemporary Issues in Accounting • Advanced Management Accounting • Economics of Development • Behavioural Finance and Decision Making • Global Supply Chain Management

Entry requirements
• A good upper second class honours degree or equivalent in any subject. Some basic quantitative skills and some elementary prior knowledge of accounting will be an advantage.
• IELTS 7.0 (writing 6.0) or equivalent. For more information on our English language requirements, see: qmul.ac.uk/international/englishlanguagerequirements

Further information
School of Business and Management
Tel: +44 (0)20 7882 8570
email: busman-enquiries@qmul.ac.uk
MSc International Human Resource Management and Employment Relations

One year full-time
qmul.ac.uk/msc-ihrm-er

This programme demonstrates the central importance of professional international human resource management and employment relations to successful and socially responsible businesses in a fluid and changing global context.

Overview
This programme combines a critical analysis of cutting-edge theoretical debates with the study of practical applications for managing people in an international setting. You will examine topics such as how globalisation impacts on migrant workforces and what this means for people management; how to understand and analyse complex international employment statistics; how to assess and develop fair and rigorous payment systems suitable for multinational corporations; why expatriate employees often return before the end of their assignment and what steps can be taken to improve their experience and performance; and best practice for managing diverse and culturally distinct workforces.

Why study with us?
You will be taught by academics who have a global outlook on business and who have advised leading industries and public services (e.g., BBC, TUC, Acas, Department of Constitutional Affairs, Equal Opportunities Commission, Chartered Institute of Personnel and Development, and Arts Council England) on a range of equality and diversity issues in the workplace.

Programme outline
Core module: Dissertation

Compulsory modules: Research Methods for Business and Management • Comparative Employment Relations • International Human Resource Management • International Reward Management • Managing Diversity • Organisational Behaviour

Elective modules – two from: Quantitative Research Methods • Multinationals and Global Business • Occupational Psychology • Knowledge and Innovation Management • Human Resource Management in the Public Services • Management Consulting at Work

Entry requirements
• A good upper second class honours degree or equivalent in any subject.

• IELTS 7.0 (writing 6.0) or equivalent.
For more information on our English language requirements, see: qmul.ac.uk/international/englishlanguagerequirements

Further information
School of Business and Management
Tel: +44 (0)20 7882 8570
email: busman-enquiries@qmul.ac.uk
“The culture here is diverse and welcoming. I chose to attend Queen Mary because of its reputation, value for money and location”

Jennifer Tyo, MSc International Human Resource Management and Employment Relations
Our taught programmes

**MSc Management**

**One year full-time, two years part-time**  
qmul.ac.uk/msc-man

This MSc in Management combines the core strands of management teaching with a global and interdisciplinary approach. A distinctive element of this programme is the non-assessed Continued Professional Development module (CPD) which will equip you with practical and professional management skills while enabling you to network with industry professionals and leaders. The programme stresses analytical and problem-solving skills while exposing you to a wide range of issues in business and management in a global environment.

**Overview**

This interdisciplinary programme is designed for those who want to pursue postgraduate learning in business and management but may not necessarily have a relevant background in the field. It provides you with an in-depth understanding of the different fields/disciplines, theories and perspectives within business and management in a global context ranging from accounting, organisational theory, international marketing to strategic management. The programme links theoretical learning to practical and professional skills development with the inclusion of the Continued Professional Development (CPD) module, which will run along the spine of the programme. The CPD will be delivered by a pool of industry experts and professionals who will provide an insight and link to the real world of business. The CPD will be non-assessed and provide a means for you to network and connect with the industry and practitioners.

**Why study with us?**

This is an interdisciplinary programme taught by experts in the different fields. This programme gives an in-depth immersion into the different strands and fields within business and management while stressing the acquisition of practical skills through the CPD module.

**Programme outline**

**Core module:** Dissertation

**Compulsory modules:** Research Methods for Business and Management • Principles of Accounting and Finance • Strategic Management • Introduction to Marketing Theory and Concepts • Organisational Behaviour

**Elective modules – three from:** Finance for Development • Multinationals and Global Business • Corporate Governance • Global Governance and International Organisations • Leadership and Strategy in the Public Sector • Human Resource Management in the Public Services • World Economy and Development • Management Consulting at Work • Global Supply Chain Management • Social and Political Marketing

**Continuous Professional Development:** Non-assessed series of presentations, skills-based activities (such as negotiation skills) and site visits.
Entry requirements

• A good upper second class honours degree or equivalent in any subject.

• IELTS 7.0 (writing 6.0) or equivalent. For more information on our English language requirements, see: qmul.ac.uk/international/englishlanguagerequirements

Further information

School of Business and Management
Tel: +44 (0)20 7882 8570
email: busman-enquiries@qmul.ac.uk

“Queen Mary offered what I was looking for. It has a fantastic campus in central London, an active social life, students from many different countries, and excellent teachers with years of experience in their field. It has provided me with the new opportunities I wanted and with an unforgettable experience of living in the vibrant city of London”

Gozde Bilen,
MSc Management and Organisational Innovation
In a highly competitive global environment, innovation is one of the key areas in which businesses can ensure their success and establish a competitive advantage. On this programme you will develop an advanced understanding of organisations, their management, the changing external context in which they operate and the importance of innovation.

Overview
This programme is specifically designed for students who wish to develop their skills and knowledge to pursue a management career in a globalised environment. You will examine:

• the development and operation of markets in relation to resources, goods and services
• the economic, environmental, ethical, legal, political, sociological and technological external context, together with its effect at local, national and international levels upon organisations
• the role of marketing in relation to customers, their expectations and their location
• the management and development of people within organisations
• the nature of organisations – their internal functions and processes; their diverse purposes, structures, and governance, and the individual and corporate behaviours and cultures which exist within and between organisations and their influence on the external context
• the role of business innovation, creativity, and knowledge management within organisations.

Why study with us?
Innovation is going to be vital to companies as they look to survive a global downturn, particularly in the UK. As a graduate of this course you will be equipped to assist with managing the innovation process and will be highly sought after. You will learn how to think critically about business and the innovation process.

Programme outline
Core module: Dissertation
Compulsory modules: Research Methods for Business and Management • Introductions to Marketing Theory and Concepts • New Product Development and Business Ecosystems • Knowledge and Innovation Management • Strategic Management • Organisational Behaviour
Elective modules – two from: Quantitative Research Methods • Leadership and Strategy in the Public Sector • International Business Strategy • World Economy and Development • Global Supply Chain Management • Management Consulting at Work
Entry requirements

• A good upper second class honours degree or equivalent in any subject.

• IELTS 7.0 (writing 6.0) or equivalent. For more information on our English language requirements, see: qmul.ac.uk/international/englishlanguagerequirements

Further information
School of Business and Management
Tel: +44 (0)20 7882 8570
email: busman-enquiries@qmul.ac.uk

“After doing thorough research on the different MSc programmes offered by the leading educational institutions in London, Queen Mary was an easy choice for me – it offered the best mix of core and elective courses that I was looking for”

Denitsa Georgieva, MSc Global Business
Our taught programmes

MSc Marketing
One year full-time
qmul.ac.uk/msc-mktg

Sustained by a rigorous social science-based approach, this programme explores both the theoretical and communications side of marketing and, in particular, how marketing can explain contemporary society and consumption practices. It will be ideal for both graduates and professionals who are interested in a career in marketing, or who wish to widen their knowledge and competencies in this field.

Overview
This programme is unique in its emphasis on the relationship between marketing and other social phenomena, such as elections and the culture of consumption. You will examine the processes of globalisation and their impact on multinational enterprises and national firms. You will also compare strategies involved in marketing and branding, examine the role played by marketing communication, discuss the contemporary debate over marketing ethics, and contrast different approaches to the study of marketing. By the end of the programme, you will have developed a comprehensive knowledge of the issues, theories and the working practices connected with this dynamic field.

Why study with us?
• This programme will introduce you to the fundamental theories that underpin developments in marketing practice and strategy.
• You will gain an understanding of the nature of global brands and their role in creating relationships in a global market.
• You will learn about the centrality of consumers as crucial stakeholders.
• You will learn about qualitative and quantitative research methods, and how to design marketing strategies.
• You will be taught by academics who have a global outlook on business.

Programme outline
Core module: Dissertation
Compulsory modules: Research Methods for Marketing • Brand Management • International Marketing Communications • Understanding Consumer Behaviour • Organisational Behaviour • Introduction to Marketing Theory and Concepts
Elective modules – two from: Multinationals and Global Business • E-Marketing • New Product Development and Business Ecosystems • International Business Strategy • Global Supply Chain Management • Relationship and Network Marketing • Social and Political Marketing

Entry requirements
• A good upper second class honours degree or equivalent in any subject.
• IELTS 7.0 (writing 6.0) or equivalent.
For more information on our English language requirements, see: qmul.ac.uk/international/englishlanguagerequirements

Further information
School of Business and Management
Tel: +44 (0)20 7882 8570
email: busman-enquiries@qmul.ac.uk
“One of my favourite things about studying at Queen Mary is the campus. You have everything in one place, and if you don’t want to you’d never have to leave campus. Although I wouldn’t recommend that as you have London on your doorstep and it’s too amazing to miss out on!”

Ingrid Elle, MSc Management
MPA/ PgCert/ PgDip in Public Administration
One year full-time, two years part-time
qmul.ac.uk/mpa-pub-admin

This new programme aims to prepare you for management positions in the public, voluntary or private sectors. It emphasises good analytical and problem solving skills as well as other practical skills, such as partnership working, ethical practice and communication.

Overview
This programme is designed to meet the learning and management-development needs of those involved in delivering public services around the world. It provides you with both a deep understanding of the dynamics of public service change and the analytical tools and skills to plan and manage in the sector.

The programme stresses the ways in which academic learning can be linked and applied to the world of practice, and modules are taught with reference to real-world case studies and simulations. A module on the practice of public management focuses on the development of your management and social skills. Your teachers will bring a wide range of industry experience to the programme from their work as consultants to government agencies, involvement in think tanks and as public service managers. The programme also draws on an advisory group of former and current senior public managers and elected representatives.

Why study with us?
• This programme is based in a business school rather than a department of politics or public policy so is more management-centred and has close links to practice. This programme is interdisciplinary – involving other schools at Queen Mary (such as the School of Politics and International Relations).
• The course content is relevant and applicable to many different parts of the public sector.
• This programme combines academic rigour with an emphasis on Continuous Professional Development (CPD) and prepares you for employment and career progression.

Programme outline
Core module: Dissertation

Compulsory modules: Public Policy and Governance • Organisational Behaviour in the Public Services • Economics of the Public Sector • Public Financial Management • Research Methods for Business and Management

Elective modules – three from: • Leadership and Strategy in Public Services • Managing Diversity • Human Resource Management in the Public Services • Global Governance and International Organisations • Economics of Development
Continuous Professional Development: Public Management in Practice – a non-assessed series of presentations, skills-based activities (such as negotiation skills) and site visits.

Entry requirements

• A good upper second class honours degree or equivalent in any discipline, plus a minimum of three years’ work experience, which may be waived in the case of exceptionally well-qualified candidates

• IELTS 7.0 (writing 6.0) or equivalent. For more information on our English language requirements, see: qmul.ac.uk/international/englishlanguagerequirements

Further information

School of Business and Management
Tel: +44 (0)20 7882 8570
e-mail: busman-enquiries@qmul.ac.uk

“Being surrounded by an international, and very outgoing student body, I had lots of opportunity to meet very fun and interesting people from every part of the world”

Vincent Aydin,
MSc Management and Organisational Innovation
MRes Business and Management
One year full-time
qmul.ac.uk/mres-bus-man

On this new programme you will be able to acquire specialist knowledge in an area of business and management that interests you, while also benefitting from extensive research training. It is especially suited to those thinking of moving onto PhD study or those who want to develop a research-focused career in academia, industry or the public sector.

Overview
During this programme, you will develop skills in research methodologies and techniques that are specifically for undertaking, analysing and writing up academic research, or applied/practitioner and consultancy research in the business and management area. You will also develop knowledge of advanced theory within a chosen sub-discipline of business and management, its application to contemporary issues, and personal and professional skills that are transferable to other areas.

Why study with us?
• We are a member of the London Social Science consortium – a Doctoral Training Centre between Queen Mary University of London and Goldsmiths, University of London funded by the Economic and Social Research Council (ESRC).
• We place great emphasis on the connections between business and society; this means that you will consider questions that lie outside the scope of more traditional business school curriculums.

Programme outline
Core modules: Introduction to Social Science Research Methods (delivered by the Doctoral Training Centre at Goldsmiths, University of London) • Dissertation

Elective modules – four from: Quantitative Research Methods • International Human Resource Management • Comparative Employment Relations • Managing Diversity • Finance for Development • Global Economy • International Marketing Communications • Brand Management • Multinationals and Global Business • Corporate Finance for Managers • International Macroeconomics and Finance • Knowledge and Innovation Management • E-Marketing • International Reward Management • Managerial Economics • Financial Reporting • Occupational Psychology • Understanding Consumer Behaviour • International Accounting • Corporate Governance • Contemporary Issues in Accounting • Advanced Management Accounting • Global Governance and International Organisations • Organisational Behaviour • Accounting for Business Models • Financial Markets and Institutions • Economics of Development • New Product Development and Business Ecosystems • Behaviourial Finance and Decision Making • Strategic Management • Principles of Accounting and Finance • International Business Strategy • World Economy and Development • Global Supply Chain Management • Introduction to Marketing Theory and Concepts • Management Consulting at Work • Social and Political Marketing
Entry requirements
• A description of research interests which must fit with those of the School.
• A satisfactory research proposal that fits with research interests of staff in the School.
• IELTS 7.0 or equivalent. For more information on our English language requirements, see: qmul.ac.uk/international/englishlanguagerequirements

Further information
Monira Begum
PhD Programme Administrator
Tel: +44 (0)20 7882 8581
email: m.begum@qmul.ac.uk

Professor Gulnur Muradoglu
Director of the Doctoral Programme
Tel: +44 (0)20 7882 6929
email: y.g.muradoglu@qmul.ac.uk

“I chose Queen Mary due to the diverse nature of the course, encapsulating not only marketing, but elements of economics, consumer psychology and political science.

“I’m studying for academic fulfilment and to gain new practical and theoretical skills. I was one of only a handful of graduates to have been accepted onto the Virgin Media graduate scheme”

Neil Shah, MSc Marketing
MSc Accounting and Finance
One year full-time
qmul.ac.uk/msc-acc-fin

This programme offers a contemporary and specialised approach to accountancy and finance, focusing on the exploration of key practical, theoretical and empirical issues. It is designed for students who wish to pursue a career in the financial services industry, professional accountancy, banking and finance or management, as well as providing a preparation for academic research.

Overview
The programme adopts a critical approach to the study of accountancy and finance, focusing not only on the numbers underlying business operations but also the wider context and environment within which businesses exist and operate. Compulsory modules enable you to critically examine recent developments in areas such as financial reporting, investment management and corporate governance, while elective modules will enable you to specialise in areas such as risk management, international accounting and financial derivatives.

Why study with us?
• This programme is offered jointly by the School of Business and Management and School of Economics and Finance (SEF).
• The School of Economics and Finance contributes its vast knowledge of applied aspects of the financial market.
• You will acquire an in-depth understanding of key theories, approaches and issues in the field of accounting and finance, an area which has changed significantly since the financial crisis of 2008.
• You will enhance your career prospects with an understanding of the complex policies and practices in accounting and finance and their similarities and differences across jurisdictions.
• You will receive tuition from visiting ‘practitioner’ professors who are City professionals and able to apply theory to real world scenarios.
• Our location in east London, close to the business and financial centres of the City of London and Canary Wharf, means that you are conveniently placed to pursue employment opportunities in these areas.
Programme outline

Core module: Dissertation

Compulsory modules: Financial Reporting • Business Finance • Corporate Governance • Investment Management • Quantitative Methods for Finance • Advanced Management Accounting

Elective modules – choose from: International Accounting • Contemporary Issues in Accounting • Behavioural Finance and Decision Making • Financial Derivatives • Risk Management for Banking • Asset Management • Accounting and Value Management

Entry requirements

• At least a lower second class honours degree, or equivalent, in economics, accounting, finance or a related subject.
• You will be expected to sit presessional mathematics and statistics examinations following an intensive pre-sessional module.
• IELTS 6.5 or equivalent. For more information on our English language requirements, see: qmul.ac.uk/international/englishlanguagerequirements

Further information

School of Business and Management
Tel: +44 (0)20 7882 8570
email: busman-enquiries@qmul.ac.uk

School of Economics and Finance
Tel: +44 (0)20 7882 7298
email: sef-pg-admissions@qmul.ac.uk

“I was looking for a School which had a strong international context and one which could offer me an advanced and intensive programme.

“The academic staff are actively involved in various-policy orientated projects and offer their full intellectual and research support”

Muhammad Usman Abid, MSc International Human Resource Management and Employment Relations
MSc International Business and Politics
One year full-time, two years part-time
qmul.ac.uk/msc-int-bus-pol

This innovative programme looks at the interaction between business and politics, which is vital to understanding the dynamics of the contemporary world economy, and presents a rare opportunity to combine these two areas of the social sciences. You will explore issues such as the global financial crisis, the ‘decline’ of the West and rise of China and the East, tax evasion and tax havens, corporate power, global social justice and social responsibility and fair trade.

Overview
On this programme you will develop an advanced understanding of how the world you live in is governed. You will examine the changing relationship between states and markets, international institutions of global political economic governance, transnational companies, work, geopolitics, industrialisation and development. With an emphasis on the contemporary world economy, this programme is driven by case studies highlighting issues such as trade regulation, the relationship between the IMF and the World Bank, manufacturing in China, the global food economy and theories of multinational firms.

Why study with us?
• This programme will provide you with the necessary skills to pursue a career with multinational firms, NGOs, government departments and international agencies, think tanks, and in fields such as journalism, teaching and research.
• This distinctive interdisciplinary programme is offered jointly by the School of Business and Management, and the School of Politics and International Relations (SPIR), and presents a rare opportunity to move between these two areas of the social sciences.

Programme outline
Core module
• Dissertation

Compulsory modules
• Approaches to Political Economy
• Strategic Management
• International Human Resource Management
• World Economy and Development
• Political Analysis (non credit-bearing)

Option modules include:
• Globalisation and the International Political Economy of Development
• International Security: War and Peace in a Global Context
• International Business Strategy
• Multinationals and Global Business
• Economics of Developing Countries
• Global Governance and International Organisations
• New Product Development and Business Ecosystems
• Social and Political Marketing

Entry requirements
• A good upper second class honours degree or equivalent in any subject. Professional experience will also be taken into consideration and welcomed.
• IELTS 7.0 or equivalent. For more information on our English language requirements, see qmul.ac.uk/international/englishlanguagerequirements

Further information
School of Politics and International Relations
Tel: +44 (0)20 7882 8587
e-mail: politics-pg@qmul.ac.uk

School of Business and Management
Tel: +44 (0)20 7882 8570
e-mail: busman-enquiries@qmul.ac.uk
Our doctoral programme is one of the most vibrant and intensive research degrees in London. You will join an internationally recognised research community in which scholarly excellence and innovative training are highly valued.

We attract students from around the world who benefit from the School’s expertise, energetic research culture and excellent facilities.

Research degrees normally consist of four years of full-time study, in which an original contribution to an academic field is made. The School of Business and Management has an excellent record for offering fully funded studentships and we have placed PhDs in academic positions in top-ranking UK and international universities. Former students have also been recruited to influential positions in the business, corporate and governmental sectors. Our taught programme covers all research methodologies and equips all of our first-year PhD students with the wide range of knowledge and skills needed to complete their independent social scientific research. This programme is interdepartmental, involving departments from other Queen Mary and University of London faculties.

At Queen Mary, you will work with two supervisors who together will provide you with clear guidance and support throughout your studies. Over the years you can expect to form a close working relationship with your supervisors, meeting regularly during your time with the School. They will also closely advise and prepare you for the formal progression meeting that takes place after 9-12 months of research.

Applications are accepted based on your previous academic performance, the quality of your research proposal and the availability of two members of staff to supervise your chosen topic. The School also encourages applications from those whose topic might best be supervised jointly with another department within the College.

You are asked to submit a proposal of around 1,500 words, outlining the research that you hope to undertake and providing key references. A full academic transcript (a record of courses taken and grades achieved) and two academic references should also be included. Applications for PhD study beginning in September should be submitted no later than March of that year.

**Entry requirements**

To apply you will normally have a first degree with first or upper second class honours (or equivalent) and a master’s degree (normally at merit level or above), in business/management or a discipline related to your research topic. We normally expect to see evidence of first-class academic work (i.e. some marks of more than 70 per cent). We do not normally accept an MBA. Relevant experience is also taken into account. Applicants are required to have an IELTS overall score of 7 at the time of application.

Please note, you are strongly encouraged to contact a member of staff with interests in your area or the PhD Programme Director to discuss your proposed research before making a formal application.
I decided to study at postgraduate level because learning and growing have always been mantras of mine. Postgraduate study shows employers your dedication and enthusiasm to learn, while setting you apart from the crowd.

Baba Koumare, MSc International Business
### MSc Business Finance

**One year, full-time**  
qmul.ac.uk/msc-bus-fin

The MSc Business Finance specialises in the theory and practice of business finance, one of the most popular sectors in financial services. The programme will provide you with the knowledge to successfully navigate the rapidly changing global landscape of business finance and is designed to equip you for a wide range of careers in the financial sector, including investment banking, securities sales and trading, foreign exchange, hedge funds, private banking, credit products, financial and credit risk management and consultancy.

### MSc European Public Policy

**Two years part-time**  
Distance Learning only  
PgDip and PgCert options available  
qmul.ac.uk/msc-europ-pol

The programme will enable you to critically analyse the formation and implementation of public policy within the EU. You will study the theories of how policy is made, the implementation and evaluation of policy, case studies within EU policy-making, and the EU as an international actor. You will also conduct your own independent research project on an area of EU public policy of your choice and have the option of taking a vocational placement module as part of your studies.

By the end of the programme you will have a thorough and in-depth understanding of how policy is made and implemented within the EU, as well as the key political and theoretical debates within the field.

### MSc International Public Policy

**One year full-time, two years part-time**  
Campus only  
qmul.ac.uk/msc-int-pub-pol

Combining the study of international relations with an analysis of public policy formulation and state governance, this programme will provide you with an advanced understanding of how political institutions and processes operate in international politics, and how policy is made. You will be introduced to central issues such as theories of the policy-making process, alongside current themes and issues in international politics. In addition to the strong core training in international relations and public policy, you will be able to choose from a wide range of option modules. By the end of the programme you will have a strong grasp of the theoretical tools and empirical evidence necessary for an in-depth understanding of policy-making in international politics.
MSc/MRes Public Policy
One year full-time, two years part-time
Campus only
qmul.ac.uk/mres-pub-pol
qmul.ac.uk/msc-pub-pol

On this MSc you will look at how problems are addressed within political institutions. Through studying public policy, you will gain theoretical and practical insights into policy formation and implementation. You will take taught modules that allow you to explore the development, implementation and evaluation of a wide range of policies. By the end of the programme you will have a strong grasp of the theoretical tools and empirical evidence necessary for an in-depth understanding of the policy-making process.

Pre-Masters Graduate Diploma in Economics and Finance
One year or seven months full-time
http://language-centre.sllf.qmul.ac.uk/premasters-ef

The Pre-Masters Graduate Diploma in Economics and Finance offers a route to masters degrees for international and EU students who are changing disciplines, need to ‘top up’ their academic qualifications or who need to improve their level of English. The programme helps students adapt to academic life in the UK and is especially useful for students who hope to progress to a masters degree in the School of Economics and Finance.

English language summer programmes (Pre-sessional programmes)
http://language-centre.sllf.qmul.ac.uk/presessionals

From June to September, we arrange a series of English language programmes for students who wish to improve their proficiency in English before starting university. For further details, please see page 54.

Pre-Masters Graduate Diploma in Humanities and Social Sciences
One year or seven months full-time
http://language-centre.sllf.qmul.ac.uk/premasters-hss

This Diploma offers a route to masters degrees for international and EU students who are changing disciplines, need to ‘top up’ their academic qualifications or who need to improve their level of English. It is fully integrated with the university and academic modules are taught by Queen Mary lecturers. This Diploma is especially useful for students going on to study with the Schools of Business and Management; Politics and International Relations; or Languages, Linguistics and Film.
(Mile End Rd)  The Curve
How to apply
All applications should be made online at qmul.ac.uk/postgraduate/howtoapply

Documents such as references and transcripts can be uploaded directly into the online application system.

Entry requirements
Unless stated otherwise, we usually require a good upper second class honours degree or equivalent in any subject. Professional experience and expertise will also be taken into consideration and welcomed. We also require IELTS 7.0 (writing 6.0) or its equivalent. For more information on our English language requirements, see: qmul.ac.uk/international/englishlanguagerequirements

Our usual requirement for entry onto the PhD programme is a first degree with first or upper second class honours (or equivalent) and a masters degree (normally at merit level or above), in business/management or a discipline related to your research topic with a merit at masters level. We do not normally accept an MBA.

Tuition fees
You can find a full list of both UK/EU and overseas tuition fees here: qmul.ac.uk/tuitionfees

Funding
There are a number of sources of funding available for masters and PhD students. These include a significant package of competitive Queen Mary bursaries and scholarships in a range of subject areas, as well as external sources of funding. Recent Queen Mary graduates can benefit from £1,000 alumni scholarships, and may be eligible for the Simon and Deirdre Gaskell scholarships, while we have awarded over £6m in studentships to support the most talented and ambitious new researchers in 2014. For all funding information, see: qmul.ac.uk/postgraduate/funding

Accommodation
We are the only university in central London to offer a completely self-contained residential campus, with a 2,000-bed award-winning Student Village at Mile End. There is also a good range of private accommodation in the area around the Mile End campus, and we can provide advice and information to help you find a convenient place to stay.

For more information:
Tel: +44 (0)20 7882 5522
email: residences@qmul.ac.uk
residences.qmul.ac.uk

Contact us
For more information on our postgraduate programmes:
Tel: +44(0)20 7882 8570
email: busman-enquiries@qmul.ac.uk

For general admissions enquiries:
Freephone: 0800 376 1800
From outside the UK: +44 (0)20 7882 5533
e-mail: admissions@qmul.ac.uk
Queen Mary has a cosmopolitan postgraduate community, with students from over 150 countries making a valuable and active contribution to academic and social life. Wherever you are from, you will find a very warm welcome at the university.

**Entry requirements**
Each application received at Queen Mary is evaluated on a case-by-case basis, comparing international and UK qualifications. We look at your qualifications, the institution you have attended, and any relevant work experience. You can find detailed country-specific entry requirements here: qmul.ac.uk/international/countries

**Support for international students**
We offer a range of support services to help you feel at home:

**Airport collection**
New international students are offered a free airport collection service before the start of term in September 2015. This service will be advertised on our website, along with an online booking form: qmul.ac.uk/prearrival

**The welcome programme**
A welcome programme will be provided for all new international students before the start of term in September 2015. This is an opportunity to meet other international students studying a variety of programmes and gain practical advice about living and studying in London. Following the welcome programme, you can take part in a number of social events throughout the year. In 2014, these included trips to Amsterdam, Bruges, the Scottish Highlands, Wales, and the Wye Valley.

**Advice and counselling**
The Advice and Counselling Service offers professional advice and support to international students. We can advise you on finance and funding, Tier 4 Entry Clearance, Tier 4 extensions, immigration problems, UK work schemes after study, and offer counselling support for personal issues, such as homesickness. For further details, see: welfare.qmul.ac.uk

**International Student Society**
As a new International Student at Queen Mary the International Office pays your membership fee to the International Student Society (ISS). The ISS will organise a number of social and cultural events throughout the academic year to help you immerse yourself into student life at QMUL.

**Healthcare**
There is a Student Health Service on campus. You (and your spouse and children if they are in the UK with you as your dependants) are entitled to free medical treatment on the UK National Health Service (NHS) if you are registered on a programme lasting six months or longer (please note: from September 2015 this may change – International Students may face a small charge to access NHS services). If your programme lasts for less than six months, you should make sure you...
have adequate medical insurance cover. If you are an EEA national, you should obtain a European Health Insurance Card (EHIC) before coming to the UK, which entitles you and your family to full NHS treatment. For more information, visit: studenthealth.qmul.ac.uk

Living costs
International students will need to show evidence of having at least £9,000 for living costs plus 100 per cent of your tuition fees in order to obtain Entry Clearance under Tier 4 of the UK Visas and Immigration’s points-based system of immigration. Additional amounts need to be shown for dependants. £9,000 is based on nine months of study and is an immigration requirement only – most students require more money than this for 12 months’ living costs – normally around £11,000. For further information, visit: welfare.qmul.ac.uk/international/money

Scholarships
We want to attract the best students to Queen Mary. In recognition of the important investment that international students are making in their education, we are pleased to offer a range of scholarships to reward outstanding academic achievement. For more information, visit: qmul.ac.uk/international/feesfinance

Representatives in your country
In many countries we have offices or representatives who you can visit to discuss applying to Queen Mary. Contact details can be found at: qmul.ac.uk/international/countries

QMUL International
Members of staff at Queen Mary regularly make visits overseas to meet students and their families.

To see when we will be visiting your region or for more information on any aspect of life at Queen Mary, see: qmul.ac.uk/international/events

Contact us
Tel: +44 (0)20 7882 6530
email: international-office@qmul.ac.uk
qmul.ac.uk/international

English language
All tuition and examinations at the university are in English, so a sound command of the language is essential for success. Queen Mary provides a number of programmes in English for academic purposes to help you get the most out of your study. You need to be able to cope with reading; note-taking from lectures, books, journals, and other materials; to speak well in seminars, discussion groups, and tutorials; and to present yourself effectively in written assignments and examinations.

English language requirements
If your first language is not English, you must provide evidence that your English skills are sufficient by including details of recognised language qualifications with your application. If you are an international applicant you are strongly advised to contact your local British Council Office, take the academic IELTS (International English Language Testing Service) test and submit the results with your application. Queen Mary’s minimum
requirement for postgraduates is an IELTS score of 6.5 or PTE Academic 62, however, some courses require a higher score. For detailed English language entry requirements for all of our programmes, including individual component scores, see: qmul.ac.uk/international

For many nationals, it is now also an immigration requirement that you sit a secure English language test and meet minimum component scores as set by the UK Visas and Immigration service.

If you have English language scores slightly below the required band you may be eligible to attend one of our pre-sessional English language summer programmes before the start of your course.

**English language summer programmes (pre-sessional programmes)**

From June to September, we arrange a series of English language programmes for students who wish to improve their proficiency in English before starting university. The programme aims to improve your listening, speaking, reading, and writing skills; teach study skills such as note-taking, academic writing, and seminar participation; develop skills essential to working independently; and to introduce you to life in Britain. We encourage independent work and use of English by setting individual projects. Queen Mary academic staff and other visiting lecturers will give a series of lectures. We provide some residential accommodation on summer programmes in our halls of residence. Find out more: http://language-centre.sllf.qmul.ac.uk/presessionals

**Pre-Masters Graduate Diploma in Humanities and Social Sciences**

If you need to improve your English and academic skills and become familiar with the UK system before postgraduate study, you can join our Pre-Masters Graduate Diploma in Humanities and Social Sciences. The minimum entry level is IELTS 5.5 or PTE Academic 51. Find out more: http://language-centre.sllf.qmul.ac.uk/pre-masters

**In-sessional English language support**

The Language Centre runs a series of insessional English programmes in academic writing, grammar and vocabulary, lecture comprehension and seminar skills, and general English during the main teaching periods of the academic year. These are free of charge. Find out more: http://language-centre.sllf.qmul.ac.uk/in-sessionals

**Academic study support**

To help you with the transition to higher degree study, the Library runs a programme of short courses, tutorials, and drop-in classes in skills such as organisation and time management, research and note-taking, oral communication and presentation, academic writing, personal development planning and revision, and examination skills. For more information, see: library.qmul.ac.uk/academic_study_tutorials

**English Language and Study Skills Office**

Tel: +44 (0)20 7882 2827
email: elss@qmul.ac.uk
http://language-centre.sllf.qmul.ac.uk
A postgraduate open evening in the Octagon at our Mile End campus, historically the university’s library and now an event space.
Campus tours
We organise campus tours throughout the year. Restricted to small groups so that everyone has the chance to ask questions, these informal events are a great way to find out about living and studying here. They normally last an hour and you will be shown around by a current student. To book your place, please visit qmul.ac.uk/visitus

Postgraduate open evening
Our postgraduate open evening is held at the Mile End campus. You will be able to meet academics, see subject-specific facilities, tour research and learning facilities and speak to our support services, including Careers staff.

To book your place, please visit:
qmul.ac.uk/pgopenevening

Virtual events
We also hold virtual events during the year. For dates, virtual tours of the campus, videos and more, visit:
qmul.ac.uk/postgraduate/virtualopenday

“I found that Seychelles and many other island countries and coastal regions around the world depend economically upon articulations with the tuna industry (eg canned tuna, sashimi), but that very few people looked at the political economy of this industry. I have been working on the industry ever since; ‘following the fish’ and interviewing over 700 people involved in all stages of the commodity chain from production to retail in Africa, Asia, Europe and North America”
Dr Liam Campling, Lecturer in Work and Organisation
The easiest way to get to Queen Mary is to use public transport. There are two Underground stations and many bus stops within a few minutes’ walk of the Mile End campus.

**Underground**

Queen Mary’s Mile End campus is located between Mile End station (Central, District, Hammersmith and City lines) and Stepney Green station (District, Hammersmith and City lines). Both stations are in London Underground Zone 2.

Our Whitechapel campus is right behind the Royal London Hospital on Whitechapel Road. Whitechapel Underground station (Hammersmith and City, and District lines) is directly across the road from the Hospital.

Based in the City of London, close to the Barbican, Queen Mary’s Charterhouse Square campus is five minutes’ walk from Barts Hospital. The nearest Underground station is Barbican (Hammersmith and City, Metropolitan and Circle lines). Farringdon is also not far away.

The nearest Underground station to the Postgraduate Law Centre at Lincoln’s Inn Fields is Holborn (Central and Piccadilly lines).

**Buses**

All of our campuses are well served by London bus routes. To plan your journey, visit: tfl.gov.uk

**Docklands Light Railway (DLR)**

The nearest DLR station to Queen Mary is Bow Church.

**Travelcards and Oystercards**

The most cost-effective and convenient way to pay for public transport in London (buses, trains, tubes, boats, trams, and DLR) is to get an Oyster card. As a student at QMUL, you are eligible for an 18+ Student Photocard which gives you 30 per cent off the price of adult-rate Travelcards and Bus and Tram Passes.

A discounted Zone 1-2 Travelcard – which gives you unlimited travel on buses, trains, tubes, and the DLR within Zone 1 (Central London) and Zone 2 (which includes Mile End) – is approximately £84. For more information, please see: www.tfl.gov.uk/oyster

**Cars**

Traffic is heavy and parking difficult, making driving in London an unattractive option. There are no parking places for students on campus, with the exception of students displaying an authorised blue disabled sticker (who have applied for and received a Queen Mary parking permit). Contact the Disability and Dyslexia Service for advice on: +44 (0)20 7882 2756.

**Taxis**

Black cabs use a meter to calculate your fare and you can hail one in the street. They are safe to use, but can be expensive. Mini-cabs are normal cars and charge a fixed price. Only use registered mini-cab firms.
Trains
London is very well served by overground train stations, all within easy reach of Queen Mary’s campuses. The closest is Liverpool Street, just two stops from Mile End on the Underground (Central line). Trains from Liverpool Street run to Stansted Airport, as well as other destinations. King’s Cross and St Pancras International (for Eurostar services to mainland Europe) are both a short journey from Mile End on the Underground’s Hammersmith and City line. London Bridge and Fenchurch Street are also close by.

Airports
The closest airport is London City Airport – just five miles away – which offers regular flights to UK and other European cities.

Heathrow, Gatwick, Luton, Southend and Stansted are within easy reach of Queen Mary, and all can be reached in anything from one to two hours by train or Underground.

Student travel in London
For more information about discounted travel, safety information and how to use the travel planning tools on the tfl website, visit: tfl.gov.uk/campaign/student-guide-to-travel-in-london

“The campus includes everything you need in your student life: accommodation, library, lectures, green areas, coffee shops, restaurants, bars, a grocery shop, health service and a gym. There is also the lovely Regent’s canal and Mile End Park along the campus, which is a wonderful area to walk around in and have a break between library studies”

Ingrid Elle, MSc Management
Mile End campus

For more detailed campus information, see: qmul.ac.uk/about/howtofindus
RUSSELL INTERNATIONAL EXCELLENCE GROUP

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We would like to thank the students who took part in these photographs. Student and departmental photography by Jorge Estevao (jdestevao.com) and Jonathan Cole (JonathanColePhotography.com)

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